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## STATE OF MARYLAND DEPARTMENT OF HUMAN RESOURCES MARYLAND KINSHIP CARE RESOURCE CENTER

IN RE:

SSA/KC/12-001-S PRE-PROPOSAL CONFERENCE

REQUEST FOR PROPOSALS

PRE-PROPOSAL CONFERENCE

A Pre-Proposal Conference in the above-captioned matter held before the State of Maryland, Department of Human Resources, on Tuesday, December 13, 2011, commencing at 1:15 p.m., at 311 West Saratoga Street, Baltimore, Maryland, and reported by Mallorie K. Cole, Court Reporter and Notary Public.

> EVANS REPORTING SERVICE The Munsey Building, Suite 705 Seven North Calvert Street Baltimore, Maryland 21202 410-727-7100 800-256-8410

		Page 2
1	APPEARANCES:	
2	KOESHA HALL	
3	KAREN POWELL	
4	LARRY INGRAM	
5	DONNA FOSTER	
6	KATIE KAMIENIECKI	
7	PAULA ANDERSON	
8	DOROTHY JONES	
9	MELISSA HALL	
10	JANE WALKER	
11	CLAUDIA DOCK	
12	HERBERT K. LODDER	
13	MARILYN DAVIS	
14	SANDY JOHNSON	
15	MERLE E. SMITH	
16	SHERYL STEPHENS-TRASK	
17	JILL TAYLOR	
18	GLORIA J. HUDDLESTON	
19	CHRISTA CONNELLY	
20	EVETTE CLARKE	
21	SCOTT MOORE	
21	SCOTT MOORE	

		Page 3
1	APPEARANCES	
2	(Continued)	
3	JACKIE JORDAN	
4	JOHN L. MONROE, JR.	
5	ARETHA ECTOR	
6	CARRIE BROWN DUNKIN	
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1	PROCEEDINGS
2	MS. HALL: Good afternoon, everyone.
3	My name is Keosha Hall. I'm a little under the
4	weather, so if you don't understand something
5	that I'm saying or if I'm not speaking loudly
6	enough, just let me know.
7	I just want to welcome you-all to the
8	Department of Human Resources. Today we will
9	share information with you in regards to the
10	Request for Proposals, entitled the Maryland
11	Kinship Care Resource Center, Agency Control
12	No. SSA/KC/12-001-S.
13	If you haven't done so already, we want
14	you to sign in at the front, indicate that you
15	are MBE or not. If you could provide your
16	business card, that will sufficient as well.
17	And please note that Evans Reporting
18	Service is transcribing this conference. When
19	asking questions, please state your name and
20	the name of the company for the record. A
21	transcript of this conference will be made

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1	available on e-Maryland Marketplace and the DHR
2	website.
3	We're going to start with
4	introductions. Again, I am Keosha Hall. I'm
5	the procurement officer for the solicitation.
6	We're going to start with the state
7	representatives here to my right.
8	MS. KAMIENIECKI: Hi. My name is
9	Katie Kamieniecki, and I'm with DHR
10	Procurement.
11	MS. POWELL: Good afternoon. My name
12	is Karen Powell, and I am with the Social
13	Services Administration here at DHR.
14	MS. FOSTER: Donna Foster. Minority
15	Business Enterprise Administrator for the
16	Department of Human Resources.
17	MS. HALL: And then we want to ask that
18	you guys state your name and the business
19	you're with. If there's more than one
20	representative, we just ask that you just have
21	one person state their name and the business.

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1	MS. TAYLOR: I'm Jill Taylor, and I'm
2	the program manager for Out-Of-Home Services
3	for the Social Services Administration.
4	MR. LODDER: Pastoral Counseling
5	Services of Maryland.
6	MS. HUDDLESTON: Gloria Huddleston,
7	Millennium Health and Human Services
8	Development Corporation. I am the president
9	and CEO of the board.
10	MS. WALKER: Jane Walker, the Maryland
11	Coalition of Families for Children's Mental
12	Health.
13	MS. JONES: I'm Dorothy Jones from
14	Second Home.
15	MS. DUNKIN: Carrie Brown Dunkin from
16	Innovative Clinical Associates. And I'm also
17	here with Sheryl Stephens-Trask.
18	MS. ANDERSON: Paula Anderson with Pace
19	Consulting.
20	MS. CLARKE: Evette Clarke, Progressive
21	Life Center.

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1	MR. INGRAM: Larry Ingram, Program
2	Manager of Hiring Agreements.
3	MS. HALL: Anybody else?
4	If you didn't get a copy, we have some
5	in the back, if you want to follow.
6	First, we're going to go over the
7	Objective of the RFP, dealing with Section 1:
8	"The Department, through the Social
9	Services Administration and Unit within the
10	Department, intends to acquire the contractual
11	services of a community-based organization with
12	501 (c)(3) status to establish and operate a
13	Kinship Care Resource Center within the State
14	of Maryland. The Resource Center will serve as
15	a statewide center which focuses on the needs
16	and interests of relative kinship caregivers of
17	children under the age of 18 years and in some
18	cases up to the age of 21. Contractual
19	services will include, but are not limited to:
20	Short term counseling and/or information and
21	referral to community resources; guidance in

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1	successfully navigating the various community
2	systems; facilitation of support groups,
3	caregiver and children; and workshops and/or
4	training to strengthen and empower Kinship
5	Caregivers and their families. The Contract
6	will be awarded for two years beginning July 1,
7	2012 and ending June 30, 2014; with 3 one-year
8	renewal options to be exercised at the State's
9	sole discretion. Only one award is anticipated
10	from this solicitation."
11	As far as Section 2, for the purposes
12	of this RFP, the Procurement Officer, myself,
13	is the sole point of contact between the State
14	and the vendor community. You do not need to
15	contact anybody else in regards to that. If
16	you need help or have questions, I'm the person
17	you want to go to.
18	Section 1.5, Questions and Responses.
19	I think so far we maybe received one question.
20	But however, responses to all questions will be
21	posted on e-Maryland Marketplace and the DHR

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1	website with sufficient time to allow officers
2	to review and to assist with formulating their
3	proposal submissions.
4	Any questions that are asked during the
5	conference are responded to during the
6	conference, and please be advised that
7	responses to these questions will be posted,
8	again, on e-Maryland Marketplace.
9	If you have any questions to ask after
10	this conference, please submit them
11	electronically. If there should be a
12	discrepancy between the responses given during
13	the conference and written responses provided
14	subsequently, the written responses shall
15	prevail.
16	Section 1.6, the proposal due date.
17	The proposal is due January 3rd, 2012, which is
18	a Tuesday, at 4 o'clock. There will not be any
19	extensions. Proposals arriving late cannot and
20	will not be accepted.
21	So if you're mailing your proposals,

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1	please allow sufficient time for mailing to
2	ensure that it is received by me prior to the
3	proposal due date and time. Postmarked by the
4	due date and time is not acceptable. It must
5	be received by the procurement officer.
6	Now I'm going to go over the general
7	information, which is more so dealing with
8	Section 2 of the RFP.
9	Section 2.14 is the Bid/Proposal
10	Affidavit, Attachment B. This form must be
11	completely filled out and submitted with your
12	Technical Proposal. You only need to submit it
13	with the original of Technical Proposal.
14	Copies are not required. This will be
15	described in more detail and will be discussed
16	at proposal preparation.
17	Section 2.15, the Corporate
18	Registration. Offerors must be certain that
19	they are registered with the State Department
20	of Assessments and Taxation in order to do
21	business with the State of Maryland.

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1	There is no nominal fee to register
2	your company if you are not registered. In
3	addition, all attached obligations with
4	(inaudible) must be met. Failure to do so may
5	result in an otherwise successful proposal
6	being dropped for consideration for the award
7	of a contract.
8	Section 2.17, the Contract Affidavit,
9	Attachment C. This form is only to be
10	submitted after notification of Contract award.
11	Please do not include it with your technical
12	proposal.
13	Section 2.24, Payment terms and
14	Billing. The monthly invoice, which is
15	Attachment O, is required by the 15th of the
16	month following the report month. Payment will
17	be made based upon 1/12th of the annual
18	Contract amount each month. Please be advised
19	that the full payment of any invoice is
20	contingent upon the timely receipt of all
21	deliverables. Failure to submit deliverables

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1	timely may result in withholding a payment or a
2	portion of payment until all deliverables have
3	been submitted.
4	Section 2.27, which is e-Maryland
5	Marketplace.
6	In order to receive a Contract award,
7	the vendor must be registered on e-Maryland
8	Marketplace. e-Maryland registration is only
9	valid for one year, and please remember to keep
10	your registration up-to-date. If you are
11	uncertain as to the validity of your
12	registration, please contact the e-Maryland
13	Help Desk. The number for that is
14	410-767-1492.
15	Now we're going to have the MBE portion
16	of the RFP, which is going to be done by
17	Ms. Donna Foster here at the end, Sections 2.29
18	to 2.32.
19	MS. FOSTER: Good afternoon.
20	I will be covering Section 2.29 to
21	2.33, and I will be doing highlights of these

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1	sections.
2	Are there any state-certified MBEs in
3	the room already? Raise your hands.
4	Good, good. Good to see you.
5	And I want to encourage you, at the end
6	of this pre-proposal conference, to use this
7	opportunity to network with other companies
8	that are here, as long as the room is
9	available.
10	2.29. We're going to start in 2.30.
11	Minority businesses are encouraged to respond
12	to the Requests for Proposal. Minority
13	participation and Offerors shall structure its
14	procedures for the performance of the work
15	required in this Contract to attempt to achieve
16	the MBE goal.
17	2.31. An MBE subcontract goal of 25
18	percent has been established for this
19	procurement.
20	2.32(B) Contractor's responsibilities.
21	Contractors are to identify specific work

Page 14 1 within the scope of the Contract appropriate 2 for MBE subcontracting. You are to solicit 3 minority businesses within at least ten days 4 before the proposals are due. State-certified 5 MBEs can be found on the Maryland Department of Transportation Directory. It's also listed in 6 7 But for your information, it's 8 www.mdot.state.md.us. This directory is 9 updated daily and is the current listing of 10 state-certified MBEs. 11 The next section, 2.32(C), which deals 12 with the MDOT Certified Utilization and Fair 13 Solicitation Affidavit. This document is 14 submitted with your proposal. This is a 15 two-page document. Make sure that you read 16 that document completely and complete the form 17 accurately. 18 The first page of this document, you 19 must make a decision whether you intend to meet 20 the entire MBE goal established for this 21 procurement, which is 25 percent, or it is your

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1	intent to request a Waiver of the goal in whole
2	or in part. You must make a decision as to one
3	or the other. You can't do both. One or the
4	other. Either you're going meet the goal in
5	its entirety, which is 25 percent, or identify
6	that it's your intent to request a Waiver of
7	the goal in whole or in part.
8	On the second page, you're going list
9	the state-certified MBEs that you have
10	identified to use to meet the MBE goal. You
11	will only list percentages on this document.
12	There are to be no dollar amounts listed on
13	this document.
14	Pay close attention well, let me say
15	this as well. This is an affidavit, so you
16	will sign the document to affirm that the
17	information that you have presented on the
18	document is correct. Pay attention to the
19	information in bold type in the Request for
20	Proposal. If the Offeror fails to submit
21	Attachment F, which is the MDOT Certified

Page 16 1 Utilization and Fair Solicitation Affidavit with the offer as required, the procurement 2 officer shall determine that the offer is not 3 reasonably susceptible of being selected for 4 5 Pay close attention to the information award. that is bold. 6 Additional documentation will be 7 8 requested within ten days of notification of 9 award or that you're the apparent awardee. is the Outreach Efforts Compliance Form, and 10 11 the other one is the Subcontractor Project 12 Participation Certification, okay? 13 If it has been identified on the Utilization and Fair Solicitation Affidavit 14 15 that you intend to request a Waiver in whole or 16 in part, your Waiver documentation and your request for the Waiver will be submitted at 17 18 this time. 19 Again, please pay attention to the 20 information that's bold. If the apparent 21 awardee fails to return Outreach Efforts

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1	Compliance Form, Subcontractor Project
2	Participation Certification and the requested
3	Waiver documentation within the required time,
4	the procurement officer may determine that the
5	apparent awardee is not responsible and,
6	therefore, not eligible for Contract award. If
7	the Contract is awarded, it is voidable.
8	2.32(D) deals with the Waiver. Again,
9	if for any reason the Offeror is unable to
10	achieve the Contract Goal for certified
11	participation, an Offeror may request a Waiver
12	to include the efforts made to select the type
13	of work that you're going to subcontract to
14	MBEs, a detailed statement of your efforts to
15	secure MBEs for the procurement and this is
16	going to include names, addresses, information
17	that you sent to them, et cetera, okay?
18	Pay close attention to this section
19	and you should know that if a request for a
20	Waiver is denied, the offer is rejected, okay?
21	The next section, 2.32 (E) is an

	Page 18
1	Amendment for Unforeseen Circumstances. Any
2	changes to the MDOT Utilization and Fair
3	Solicitation Affidavit prior to or after
4	contract execution must be reported and
5	approved. Prior to the execution of the
6	Contract, the information is reported to the
7	procurement officer. After award notification
8	is made to the State's Project Manager.
9	Section 2.33 deals with late payment.
10	This entire section, simply stated, means if
11	the subcontractor if your state-certified
12	MBE subcontractor does a satisfactory job and
13	is not disputed, then you must pay them.
14	Promptly. If not, there are sanctions that can
15	be applied for failure to pay the subcontractor
16	promptly, and that's delineated in
17	Section 2.33.
18	Any questions?
19	MS. HUDDLESTON: I know what happens
20	when the (inaudible) is not the client. What
21	happens with the subcontractor cannot deliver

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1	what they had promised when you initially
2	entered into the partnership agreement.
3	MS. FOSTER: Between the prime and the
4	sub?
5	MS. HUDDLESTON: Yes.
6	MS. FOSTER: Okay. Well, the first
7	thing you should do is issue them some kind of
8	corrective action to see what the problem is
9	and how it can be resolved. If not, and it
10	comes to the point where you need to request a
11	subcontractor change, you have to submit a
12	request in the form of a memo to DHR and get it
13	approved, and we are looking for your efforts
14	to replace that subcontractor.
15	So you need to have documentation of
16	the failure of the subcontractor to comply.
17	THE REPORTER: I'm sorry. What was
18	your name?
19	(Discussion off the record.)
20	MS. FOSTER: Anything else?
21	Thank you.

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1	MS. HALL: I just want to go over
2	Section 2.3, and then I'll be followed by
3	Katherine Kamieniecki. She's going to do the
4	minimum wage requirements.
5	2.33 is the Prompt Payment Policy. It
6	is DHR's policy that if the subcontractor has
7	performed service under a State contract, they
8	should be paid by the prime contractor and paid
9	promptly. The State allows the Department
10	several remedies if there is an undisputed
11	amount that a contractor is holding from paying
12	to a subcontractor, including withholding
13	contract payment to the contractor.
14	(Discussion off the record.)
15	MS. HALL: We're going to go to
16	Section 2.3, which is the Living Wage
17	Requirement.
18	MS. KAMIENIECKI: My name is Katie
19	Kamieniecki, and I'm going to talk to you about
20	Maryland's Living Wage.
21	The Living Wage Law requires certain

	Page 21
1	contractors and subcontractors to pay minimum
2	wage rates to employees who are paid under
3	certain state service contracts. A
4	solicitation for services under a state
5	contract of \$100,000 or more may be subject to
6	Title 18, State Financing Procurement Article,
7	Annotated Code of Maryland.
8	Effective September 27th, 2011,
9	contractors and subcontractors subject to the
10	Living Wage shall pay each covered employee at
11	least \$12.49 per hour if State contract
12	services valued at 50 percent or more of the
13	total value of the contract are performed in
14	the tier one area.
15	If State contract services valued at 50
16	percent ore more of the total value contract
17	are performed in the tier two area, an Offeror
18	shall pay each covered employee at least \$9.39
19	per hour.
20	The specific Living Wage rate is
21	determined by whether a majority of services

Page 22 1 takes place in a tier one area or a tier two 2 area of the State. 3 The tier one area includes Montgomery, Prince George's, Howard, Anne Arundel and 4 Baltimore Counties and Baltimore City. 5 tier one area includes any county in the State, 6 7 not including in the tier one area. 8 If a business has operations in areas 9 with two different wage tiers, the rate you pay 10 is determined by the area where 50 percent or 11 more of the total contract value is performed. 12 If the employees who performed those services 13 are not located in either tier one or tier two, 14 the Living Wage rate will be based upon where 15 the majority of the recipients of the services 16 are located. This contract has been determined 17 to be a tier one contract. Additional 18 information regarding State's Living Wage 19 Requirement is contained in Attachment M, 20 entitled "Living Wage Requirements for Service Contracts and Affidavit of Agreement." 21

Page 23 1 The Affidavit of Agreement must be 2 completed and submitted with the original copy 3 of the technical proposal. Failure to complete and submit the Living Wage Affidavit Agreement 4 will result in a determination that the Offeror 5 is not responsible. The Maryland Living Wage 6 7 Law is administered by the Department of Labor 8 Licensing and Regulation. Additional Living 9 Wage information pertaining to reporting obligations may be found by going to the 10 11 Maryland State Department of Labor Licensing 12 and Regulations or DLLR website at 13 www.dllr.state.md.us, and clicking on Living Note the Living Wage rates are subject 14 Wage. 15 to annual adjustments by DLLR; however, the 16 contractor's prices under the Contract may not 17 change because of any Living Wage adjustments. 18 Offerors must factor this into their pricing 19 and proposal submissions. 20 Ouestion? 21 MS. HUDDLESTON: Yeah. Unless there's

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1	been some recent changes to the Living Wage
2	Law, it's been my experience that community
3	based organizations, 501 (c)(3), that are
4	not subject to this, they can be exempt from
5	this tier one if they submit that they are the
6	type of nonprofit organization that are not
7	making huge dollars?
8	MS. JOHNSON: My name is Sandy Johnson.
9	The Living Wage Law does pass some exemptions,
10	and attached to your solicitation are probably
11	a list of those exemptions. If you have any
12	additional questions and there's also a fax
13	sheet that's on the DLLR website that tells
14	you. And also, the form that you can take for
15	Living Wage has a list of those exemptions on
16	it. So if you
17	MS. HUDDLESTON: That's what I thought.
18	Thank you.
19	Gloria Huddleston, Millennium Health
20	and Human Services.
21	MS. HALL: Next, we have Section 2.40.

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1	MR. INGRAM: Being circulated
2	throughout the room at this time is a packet
3	for Hiring Agreements.
4	Good Afternoon. I'm Larry Ingram,
5	Program Manager of Hiring Agreements. We have
6	circulated for you a packet, giving some of the
7	key elements of Hiring Agreements, as they
8	relate to State contractors.
9	On the left-hand side of the folder is
10	the Solicitation Clause, and I'll just read it
11	as it is:
12	"By submitting a proposal in response
13	to this solicitation, the Bidder/Offeror agrees
14	to execute and comply with the enclosed
15	Maryland Department of Human Resources Hiring
16	Agreement. The Hiring Agreement is to be
17	executed by the successful Bidder/Offeror and
18	delivered to the procurement officer within ten
19	days following receipt of notice by the
20	Bidder/Offeror that it is being recommended for
21	a contract award. The Hiring Agreement will

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1	become effective concurrently with the award of
2	the Contract.
3	"The Hiring Agreement provides that the
4	Contractor, Maryland Department of Human
5	Resources, and the contracting entity will work
6	cooperatively to identify and hire qualified
7	current and former Family Investment
8	Administration recipients, their children,
9	foster care youth, and child support obligors
10	to fill job openings resulting from this
11	procurement, in accordance with Section 13-224
12	of the State Finance and Procurement Article."
13	The second item on the left-hand side
14	is a replica of the Contract that the Contract
15	awardee would be signing. It stipulates some
16	of the key policies, duties, rights and
17	responsibilities of the contractor. And on the
18	last page is a place for signature, and our
19	department will sign it also.
20	I need to say a little bit about the
21	reporting of job activities for State

Page 27 1 contractors. Most recently, in April of this 2 year, the Board of Public Works issued Public 3 Work Advisory, 2011-1, which stipulates more At this point, it becomes a number 4 reporting. 5 of things. But specifically to the State contractor, our office is now required to 6 7 report the number of contracts a contractor may 8 have, the number of jobs they offered to the 9 targeted population, and the number actually 10 hired. I need to let you know that. 11 On the right-hand side of the folder, 12 the first item is a sample letter, an intro 13 letter, that you will be receiving if you are 14 the awardee. Underneath it are specific 15 recruitment guidelines. The next item on that 16 side is the State contractor job order form. 17 In other words, should employment come about or 18 be developed as a result of this procurement 19 contract, and the job opening occurs, the 20 contractor is to forward a job order form 21 filled out addressing the specifications for

Page 28 1 employment. 2 At that time, our office is allotted 3 three business days to find qualified candidates for your positions. And we will 4 5 forward those candidates to you by the method of your choice. 6 7 After you have processed the 8 candidates, the program asks that you 9 complete -- is the next item in the back --10 what's called a Data Flow Form. We are asking 11 the contractor, and the contractor really is 12 required to tell us what happened. Was this 13 individual hired or not hired? If so, why not? And this is a crucial piece of the program, 14 15 because with some of the candidates -- at any 16 rate, you're not allowed to turn down 17 And so this is a check and balance employment. 18 system. If a candidate does not reasonably, I 19 guess, comply or accept the position, then that 20 candidate is, what we call, "sanctioned." 21 so it is important to fill out and complete the

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1	Data Flow Form.
2	I believe the last item in your packet
3	is the Welfare-to-Work Tax Credit form, whereby
4	certain state contractors are allowed to
5	receive up to \$10,000 in tax credits over a
6	two-year period per one employee from the
7	targeted group.
8	I would like to have your comments and
9	your questions at this time.
10	MS. HUDDLESTON: Is that the
11	earned-income credit, or is this different from
12	the earned-income credit?
13	MR. INGRAM: No. This isn't the
14	earned-income credit.
15	MS. HUDDLESTON: Thank you.
16	MR. INGRAM: I would like to say this
17	also:
18	Let's say you send us a job opening for
19	any number of jobs, and we forward to you
20	candidates. If any of those candidates are
21	deemed qualified by your spreadsheet, then a

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1	decision is expected to be made on the
2	Department's targeted population. We've had
3	some contractors who would receive the targeted
4	candidates, who have the three-day time frame
5	for being hired before any other candidates can
6	be considered, except for under certain
7	guidelines. And they would hold the
8	candidates, open the flood gates, an then
9	compare them all together. That is not the
10	intent of the program.
11	If you deem them qualified, a decision
12	is expected. Let's say, we send you
13	candidates, and you say, "none of them are
14	qualified"? At that point, you need a Waiver
15	from our office stating that you have met the
16	specifications of the law for this or these
17	jobs at this time. You will provide the
18	Waiver, and then you are free to advertise
19	where you want to, and you're free to hire
20	whomever you wish.
21	Questions or comments?

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1	UNKNOWN SPEAKER 1: Is there a window
2	to do that?
3	MR. INGRAM: Well, we are allowed the
4	law, and this law is under House Bill 268,
5	Section 13-224 of the State Finance and
6	Procurement Article. We are allowed three
7	business days to provide the contractor with
8	qualified candidates, based upon the job order
9	spreadsheet that the contractor provides.
10	When the three days are up, you should
11	receive no additional candidates, and the
12	window for our candidates closes, and a
13	decision needs to be made on the candidates
14	that we have presented to you.
15	And again, if we don't let's say we
16	don't have any candidates for the job opening.
17	If after three days you receive nothing, you
18	contact our office, and we'll provide you a
19	Waiver stating you have complied with the
20	guidelines of the law; you're free to advertise
21	and hire whomever you wish.

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1	MS. HUDDLESTON: I assume you mean a
2	(inaudible) decision?
3	MR. INGRAM: Well, yes. It means
4	you've complied. Either we didn't anywhere
5	that was qualified, or we didn't have anyone to
6	send you at all, and that needs to be completed
7	prior to you going forth with advertising and
8	hiring. We have seen evidence of contractors,
9	advertisements, so forth, haven't said anything
10	to us, and other sorts of things. But we want
11	to be very clear how the law is written and how
12	it is to be followed.
13	Thank you for your patience.
14	MS. HALL: Next, we will have
15	Ms. Karen Powell. She will be doing the
16	specifications.
17	UNKNOWN SPEAKER 2: Before Ms. Powell
18	comes forward, before we go into Section 3, I
19	just wanted to bring your attention back to
20	2.27, e-Maryland Marketplace. And it's stated
21	early:

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1	"In order to receive a Contract award,
2	a vendor must be registered on e-Maryland
3	Marketplace."
4	And I just wanted to bring to your
5	attention and let you know that e-Maryland
6	Marketplace is now getting a new website. You
7	should be able to pull it up the same way, and
8	if you are registered, you should stay
9	registered. You should not do anything to your
10	registration. However, if you encounter
11	problems, I just want you to know that because
12	they are moving over to a new system, that may
13	present some issues.
14	As Keosha had earlier stated to you,
15	make sure you keep that number in mind, that
16	410-767-1492. It's important that you keep
17	that number.
18	That's it. Thank you.
19	MS. POWELL: Good afternoon. My name
20	again is Karen Powell, and I am from the Social
21	Services Administration. I wanted to give you

Page 34 1 the highlights of the specifications in 2 Sections 3.1 to 3.5. The Social Services Administration 3 believes that families have the ability to take 4 5 care of themselves, and that we should let them be the first resources when they are caring for 6 7 children, whenever that can be done safely and 8 is in the child's best interest to be able to 9 do that. 10 We have a commitment and believe that 11 children deserve and have a right to be with 12 families and in a permanent placement setting. 13 And we also are supporting our family's inner practice model, which really advocates for the 14 15 strengths of families and to make sure the 16 families are involved in the decision-making 17 process. 18 We are complying with the fostering 19 connections legislation that promotes relative 20 placements. We look at the solicitation for 21 the resource center as an extension and as a

Page 35 1 collaboration of that effort to be able to 2 demonstrate that we are committed to making 3 sure that children can and deserve and should 4 be given the opportunities to stay with their 5 relatives. We want to be able to offer support to 6 7 not only the formal but the informal kinship 8 caregivers. So looking at the formals of those 9 families who are court ordered and are involved with a local Department of Social Services and 10 11 committed and have custody to -- the local 12 department has been awarded by the court. 13 And the informal families, where the 14 parents have made arrangements with the 15 relative caregiver, to make decisions without 16 the involvement of the local DSS. 17 And we recognize that both of those 18 communities do face stress when they're caring 19 for families and the children when they have 20 experienced a hardship. And we want the 21 resource center to be an opportunity to provide

Page 36 1 information and referral for those families as well as peer support, educational resources and 2 3 health support for those families and that information to make it available so that they 4 5 are in crisis and the idea that we can prevent them from coming into our child welfare system. 6 7 And the objectives for the resource 8 center would be to develop and implement 9 programs and services that are designed 10 specifically to preserve, empower and 11 strengthen those kinship families throughout 12 the entire State of Maryland and to look at 13 developing relationships with public and private organizations so that you can advocate 14 15 in an effort, again, to link those families 16 with preventative rehabilitation and supportive 17 services to meet the needs so that they can continue to maintain the children in their care 18 19 appropriately. 20 And then also to provide the Department 21 with a comprehensive data profile of what the

Page 37 1 kinship population in those families look like 2 in the State of Maryland. 3 And in terms of the scope of services, we would expect the Offeror to be able to have 4 5 paid and volunteer staff, and that you're going to collaborate with our local Department of 6 7 Social Services to, again, support these 8 families, and being able to take care of their 9 relatives. During the first year of the Contract, 10 11 it would be an expectation that the Offeror 12 would have (inaudible) to go around the State 13 to get information to find out what the needs 14 of the families are and how we can best support 15 them. 16 And then during Year 2, the expectation 17 would be that you would host a statewide 18 Kinship Care Conference, and the topics 19 generated from the listening tours would be 20 provided as workshops during that conference, and that the conference would be hosted in 21

	Page 38
1	subsequent years if the options would be
2	exercised for the person who was awarded the
3	Contract.
4	The other expectation would be that an
5	advisory board would be established with
6	statewide representatives from the Kinship Care
7	community as well as community and faith-based
8	advocates, along with a cross-section and a
9	diverse group of community service providers,
10	again, so that they can help inform the
11	decisions and the resources that the Kinship
12	Care providers would be needing.
13	Also to be able to provide content to
14	DHR to help populate our Kinship Care website.
15	DHR will host the website, but the expectation
16	would be that the resource center would give us
17	the information so that we can post it online.
18	In addition, there would be an
19	expectation to publish a quarterly newsletter
20	with relative Kinship Care information,
21	pertaining to trainings, support groups,

Page 39 1 workshops, or any other information that you 2 would deem necessary or relevant that could 3 benefit the Kinship Care population, again, throughout the State of Maryland. And as part 4 of that, to also be able to maintain a 5 statewide roster of kinship caregivers. 6 The requirements for the Offeror will 7 8 be to be a community based nonprofit 501(C)(3) 9 and to be able to have at least three years of 10 prior experience providing the services as they 11 are outlined in the RFP. In terms of the 12 location, for the vendor to be able to have 13 office space to accommodate staff and the ability to conduct client interviews, meeting 14 15 space for approximately up to 25 people within 16 the location where the center would be housed, 17 and also a separate space that would be 18 available for age-appropriate activities for 19 the children of the caregivers, and for the 20 location to be accessible to public 21 transportation, but not more than a ten-mile

Page 40 1 radius within Baltimore City, in terms of the 2. location. 3 In terms of outreach, it would be 4 expected that the resource center would provide 5 us with an extensive and in-depth outreach strategy to really maximize our access to 6 7 kinship caregivers across the State and to be able to partner with agencies to not only 8 9 solicit the assistance to promote the existence 10 of the center, but also to coordinate the 11 resources for the families who would come to 12 the attention and ask for assistance, whether 13 that be local Departments of Social Services, local management boards, local health 14 15 departments, juvenile services; perhaps 16 libraries, schools, to name a few, in terms of the collaboration. 17 18 Also the expectation will be to develop 19 and provide and print resource literature on 20 subjects relevant to kinship care families, and 21 that can be in the form of brochures, booklets,

Page 41 1 flyers, and also to, again, collaborate with 2 public and private agencies to make that 3 resource available. The resources should be made available to families electronically but 4 5 also hard copies. The expectation would be for the information to be displayed publically 6 7 within the facility that was housing the 8 resource center and to be updated at least 9 semi-annually. 10 In addition, looking at developing 11 partnerships with other community outreach 12 programs that are going to foster parenting 13 skills parenting skills through education and peer learning support for the resource center, 14 15 and to look at exploring funding opportunities 16 to support the learning objectives besides the financial resources that would be available 17 18 through the contract for the resource center 19 services. 20 In terms of publishing a quarterly 21 newsletter that's going to give information

Page 42 1 about current and upcoming events, but also 2 legislative information and any additional 3 information that the resource center would need 4 to be relevant and appropriate the needs of the 5 kinship care population that you are servicing. The expectation would be to allow DHR 6 7 45 days to prove the newsletter before it was 8 actually published, and that the first edition 9 would be published no later than 90 days after 10 the start of the Contract, and then subsequent 11 issues would be published quarterly. And those 12 would also be distributed electronically and 13 also via the U.S. Postal System. In terms of counseling, the resource 14 15 center would have an agreement with a licensed 16 social worker to provide regional counseling 17 and up to 90 days of short-term counseling 18 would be available to families upon their However, that would be limited to 50 19 request. 20 hours per family for a calendar year. 21 In terms of training, workshops and

Page 43 1 support groups, there would need to be a 2 continuous and ongoing separate training for 3 the Kinship Care providers but also for the children for being cared for by these providers 4 5 and to develop a statewide support group network that would meet at least monthly to be 6 7 available for, not only the caregivers, but 8 also the children, and looking at developing 9 age-appropriate social, emotional and cultural 10 activities for the children as well as the 11 caregivers. 12 And as I said earlier, the first year 13 would be the expectation to do the listening tours around the State and then to host the 14 15 Kinship Care Conference during the second year. And as part of the ongoing training and 16 17 support groups, the resource center would be 18 expected to develop guidelines for providing 19 emergency transportation and developing the 20 criteria for when those resources could be 21 available, whether that be you're actually

Page 44 1 providing the transportation or make the bus 2 tokens or cab vouchers or some sort of 3 assistance available for emergency transportation for the caregivers. 4 5 An advisory board would need to be established, and the statewide representation 6 7 should be up and running no later than 60 days 8 after the contract award, and 25 percent of 9 that membership should be dedicated to relative 10 caregivers, and the role of the advisory board 11 is to also provide feedback to DHR and the 12 affiliates when requested, as well as providing 13 information to inform the needs and the resources of the kinship caregivers. 14 15 And there should be an elected officer, 16 and the advisory board should establish bylaws 17 and they should meet at least four times a 18 year, and that DHR should receive copies of the agendas, minutes, attendance sheets within ten 19 20 days after an advisory board meeting is held. 21 The kinship care roster that the

Page 45 1 resource center would be expected to include 2 should have basic demographic information about 3 the families who are contacting or receiving 4 services from the resource center, and they 5 should include the jurisdiction where that family lives, as well as an e-mail address, the 6 7 age of the caregiver, the number of children in 8 that person's care, the relationship between the caregiver and the child, the services 9 10 requested or needed in addition to the services 11 that were actually received by the family or 12 the children. 13 In terms of report, Attachment P in the solicitation packet is a monthly progress 14 15 report, which is basically a summary of the 16 services that the family receives, and it's 17 broken down by the type, the outcome, and the 18 location, meaning the jurisdiction where that 19 family lives. A summary of the number of 20 attendees for the support groups and what the 21 focus of the discussion was during any

	Page 46
1	particular meeting. Number of phone calls that
2	were received; again, the referrals that were
3	made, any types of referrals that were made.
4	The report should also include the
5	numbers, types and dates for training that was
6	offered to the kinship caregivers, and also a
7	list of the number of attendees, and it should
8	also the report should include any sort of
9	problems that should arise and the resolution
10	of those problems and whether or not the
11	activities was achieved and describe how it
12	relates to the scope of the project.
13	So all of that is outlined in
14	Attachment P and should be submitted monthly.
15	Attachment Q is a Quarterly Progress
16	Report, which is a description of the program
17	accomplishment and activities during any
18	previous three-month period, and it should also
19	report any sort of challenges, referral
20	information or supplementary documents that
21	have affected the scope of the work.

Page 47 1 Attachment R is an Annual Report, which 2 at minimum should provide an overview of all 3 the services that were provided during the year as well as the outcome of those services. 4 5 There should be statistical data on the number of families served, and again outlines 6 7 any identified barriers and recommendations, 8 explaining how the plan is going to be put in 9 place to improve those areas. And it should be 10 completed on the company's letterhead. 11 For personnel requirements, at a 12 minimum, the staff should be hired as outlined 13 The project director and the in the RFP. project coordinator are the key personnel, and 14 15 they should be responsible for the essential 16 functions for the work that's outlined in the 17 The project director is basically RFP. 18 responsible for the overall implementation of 19 the proposed project and will oversee the 20 administrative requirements to make sure that 21 you are achieving the projected goals and the

Page 48 1 objectives of the project. 2 The project director will preside over 3 the advisory board. At a minimum, they must have a master's degree in social work or 4 5 related field, in addition to knowledge about child welfare and juvenile services, as well as 6 7 Kinship Care services, and with a minimum of 8 seven years of professional employment 9 experience in a human service capacity, in either a public or private agency or 10 11 institution. And four of those seven years 12 must have been in an administrative supervisory 13 or consultative capacity, and they must have a valid driver's license and have successfully 14 15 completed a criminal background check as well 16 as a child protective services background 17 clearance. 18 The project coordinator is the person 19 who will be designated to receive the 20 day-to-day responsibilities of ensuring that the services are available and that the center 21

	Page 49
1	is as functioning; they shall provide written
2	feedback from the Kinship Care services after
3	the services have been completed and then after
4	any sort of training sessions that are
5	conducted. This person, at a minimum, should
6	have a bachelor's degree in social work or a
7	related field, and have strong writing skills,
8	public service skills, as well as community
9	organizing abilities. In addition, they should
10	have knowledge of the child welfare and
11	juvenile systems, and kinship care experience
12	or service is preferable.
13	The additional staff should be family
14	advocates. There should at least three, no
15	less than three, individuals who, again, have a
16	general knowledge of kinship care services, and
17	their role is to assist in accessing community
18	services and resources. They should be able to
19	respond to callers and assist with the
20	day-to-day operation of the center, and to be
21	able to provide general, clerical support.

Page 50 1 Any staff or individuals who are 2 affiliated with the center and assisting with 3 the services, with the children and the families, should be required to attend an 4 initial training that kind of gives an overview 5 of the scope of the works. Customer service, 6 7 racial and cultural sensitivity and 8 confidentiality issues, and they all are required to have a criminal background check 9 and child protective services clearances for 10 11 any staff prior to them starting any work with 12 the project. 13 And in terms of the deliverables, a 14 draft announcement and samples of the resource 15 center information and -- for review and 16 approval within 15 days after the start date 17 after the Contract, and the first announcement 18 for the resource center information to the 19 local department should be available 30 days 20 after the Contract is started, and then from 21 that point, be provided semiannually. There

Page 51 1 should be an outline of the content of the 2 resource center's website, made available to 3 DHR, within 30 days after the start date as well. 4 5 The other deliverable, in terms of the quarterly newsletter, as I mentioned, DHR would 6 7 be required to have a proof, which would 8 (inaudible) 45 days before it would be 9 published, and the expectation would be that 10 the first quarterly newsletter would be ready 11 for distribution after 90 days after the award 12 of the Contract. The start of the Contract, 13 and a copy of agenda, minutes and attendance sheets from the advisory board, are again, due 14 15 to DHR within ten days after the date of the 16 meeting. 17 Also, copies of the agenda and 18 attendance sheets from the support groups are 19 also due to DHR within ten days, following the 20 date of the meeting. 21 And Attachment O in your packet is the

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1	Monthly Invoice Report, which is due the 15th
2	of the month, following the monthly report,
3	along with the monthly progress report, which
4	again, is attachment P, which is due with the
5	monthly invoice by the 15th of the month
6	following the close of that reporting period.
7	And the Quarterly Progress Report,
8	Attachment Q, is due the 15th of the month
9	following the end of the reporting quarter.
10	And the annual report is due 30 days after the
11	end of the contract year, including the
12	continuation, if the option years are
13	exercised.
14	And then there is the expectation that
15	there would be a comprehensive statewide roster
16	of the kinship care families who are serviced
17	within 30 days after the end of the first year
18	of the Contract; therefore, after (inaudible)
19	they are exercised.
20	Any questions about the specifications?
21	MR. LODDER: Ms. Powell, is there any

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1	jurisdiction that has already done this well,
2	that has been a model for people's thinking so
3	that I don't know, Vermont, maybe, has done
4	this real well already
5	MS. POWELL: You mean within the State
6	of Maryland?
7	MR. LODDER: Obviously not. No. It
8	was within their own state.
9	MS. POWELL: I'm sorry? Within?
10	MR. LODDER: Within their own states
11	MS. POWELL: Nationally?
12	MR. LODDER: Right.
13	MS. POWELL: I'm not sure of any. We
14	can investigate that, if that's something, and
15	look at that in writing, but I'm not sure.
16	Chicago, Illinois has done some good
17	work, in terms of kinship, and they have been
18	fairly progressive. And I know Ohio has. But
19	in terms of who has had a resource center and a
20	model, I'm not sure.
21	MS. WALKER: Jane Walker, Maryland
i	

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1	Coalition of Families. Two questions:
2	One: The counseling services, and the
3	contracts, your expectation is that you would
4	have an agency or an individual contracted in
5	each of the 24 jurisdictions to be able to work
6	with kinship care?
7	MS. POWELL: It would need to be a
8	regional who would be available to provide
9	those services regionally.
10	MS. WALKER: And these for that are to
11	be included, incorporated into this contract?
12	MS. POWELL: Yes.
13	MS. WALKER: What if they have private
14	insurance or medical assistance or that
15	would be covering that?
16	MS. POWELL: Then I would say that they
17	would be billed for those services if they have
18	the resources to provide them, to get with
19	their private insurance.
20	MS. WALKER: I would expect that most
21	people in one way or another would have

	Page 55
1	And the same with the emergency
2	transportation runs. That's to be built into
3	this project?
4	MS. POWELL: Yes.
5	MS. WALKER: Even though, in some of
6	the world jurisdictions, transportation can be
7	unbelievably expensive. But all that is to be
8	included?
9	MS. POWELL: Yes.
10	MS. WALKER: And then the last one is:
11	We are to submit the names of all of
12	the kinship caregivers that would be
13	encountered, either participating in training,
14	support groups, phone calls, one-to-one? Is
15	that right?
16	MS. POWELL: Yes.
17	MS. WALKER: Do we ask permission
18	before we submit their names? I would think
19	that when we do this kind of reporting in
20	other contracts we have, we would submit
21	initials, not full names, unless we could get

	Page 56
1	specific written release to be able to submit
2	somebody's name to DSS. I think some people
3	might have concerns about that.
4	MS. POWELL: If the person has concerns
5	about that, then that would be fine, if they
6	were not willing to release their information.
7	But if we could at least have some sort
8	of identifier to say
9	MS. WALKER: Right. We would
10	definitely so you're saying that would be
11	acceptable
12	MS. POWELL: That would be if the
13	person is not willing to yes.
14	UNKNOWN SPEAKER 3: (Inaudible.)
15	MS. POWELL: I'm having a hard time
16	hearing you
17	UNKNOWN SPEAKER 3: I'm sorry.
18	(Inaudible) have access to it, but you
19	have a login, and you can see all the same
20	information as well so that for all the
21	reporting and documentation we have, without

	Page 57
1	(inaudible.)
2	So would that be something that, you
3	know, we can probably look at
4	MS. POWELL: That there would be an
5	interface for it?
6	UNKNOWN SPEAKER 3: (Inaudible.)
7	Everything (inaudible) have electronic
8	system that can be designed to do that so that
9	(inaudible) call or asking about a report, the
10	person any one of your in your team
11	(inaudible) contract and have that information
12	readily available. (Inaudible.)
13	That's what we're trying to do now.
14	And I just want to make sure we do it on a
15	front side. (Inaudible.)
16	MS. POWELL: My initial thought would
17	be the cost of developing that interface. How
18	would that be paid for?
19	But I think we would want the file more
20	so the documentation more so than the access
21	to the system.

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1	UNKNOWN SPEAKER 3: Exactly. That's
2	the reason why we were saying that if we were
3	submitting that, we would take care of that and
4	do that already. We have developers already on
5	site that can do that. I just want to know
6	(inaudible) to have something like that, you
7	know
8	MS. POWELL: And I would not be able to
9	make that decision. I think that would need to
10	be a conversation and a question we would need
11	to pose to our IT staff, in terms of developing
12	and participating in some sort of interface
13	like that.
14	MS. HUDDLESTON: HIPAA violations would
15	then
16	MS. POWELL: There would be some access
17	to some secure network. That's why I think our
18	IT people I would not be able to answer that
19	question.
20	MS. HALL: You can also submit that
21	question in writing, and then we can look at it

	Page 59
1	and have a response submitted back.
2	MS. CLARKE: Just a point of
3	clarification in regards to counseling fees.
4	For those families who are not in short
5	or can't get access to insurance, is there a
6	maximum amount of families per year that the
7	resource center is slated to be (inaudible.)
8	MS. POWELL: The projection for that,
9	right? As long as it can be available as the
10	families are requesting if they did not have
11	the resources to pay for it, yes.
12	UNKNOWN SPEAKER 4: I wanted to know if
13	DSS would be supplying the clients their
14	clients, informal ones as well, because do
15	you have informal (inaudible) calling in for
16	any services that you might be able to share
17	with the contractors?
18	MS. POWELL: I'm not sure if the local
19	departments maintain that sort of list, and I
20	think we would have to have the permission. If
21	the clients would call DHR, then we would refer

	Page 60
1	them to the resource center. As opposed to
2	giving the resource center a list, we would
3	give them the resource center's number so that
4	they could make that call themselves.
5	But how would the contractor know that
6	it's coming from DSS, that the referral was
7	from because part of some of the
8	reporting does it not say where they have
9	been referred from?
10	MS. POWELL: That could be a question,
11	I would think, that you would ask if the person
12	is calling, just as any other family member
13	would call and ask for services. I would
14	suggest that if they called, that would be part
15	of whatever screening you would do, to say, how
16	did you find out about the resource center?
17	Was there a follow-up question to that?
18	Did that answer your question?
19	UNKNOWN SPEAKER 4: That's fine.
20	MS. HUDDLESTON: Currently, is there a
21	resource center, currently?

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1	MS. POWELL: No, there is not.	
2	MS. HUDDLESTON: This is a new	
3	initiative	
4	MS. POWELL: The last award was in	
5	2008. So there's not been a vendor since that	
6	time.	
7	MS. HUDDLESTON: So there's been no	
8	program? So it's just kind of been hanging	
9	out there what's the story?	
10	MS. POWELL: Actually, trying to get to	
11	this part and looking at funding and issuing	
12	the RFP.	
13	MS. HUDDLESTON: Okay.	
14	MS. POWELL: But we are still providing	
15	kinship care services throughout the State.	
16	There is no resource center that is	
17	coordinating all those efforts.	
18	UNKNOWN SPEAKER 3: That's what we were	
19	wondering. Because the services are coming	
20	from here.	
21	MS. POWELL: And from the local	

	Page 62	
1	departments, primarily.	
2	MS. CLARKE: Evette Clarke, Progressive	
3	Life Center.	
4	Is the funding, this time around, the	
5	same as when it was put out a few years ago, or	
6	has the funding shifted, more or less,	
7	availability	
8	MS. HALL: Can you speak the question	
9	one more	
10	MS. CLARKE: The question is:	
11	Is the funding for this particular RFP	
12	the same as when the RFP was put out a couple	
13	of years ago, or is it more or less?	
14	UNKNOWN SPEAKER 5: What we can say at	
15	this time is that your financial proposal	
16	should be based on what the cost (inaudible.)	
17	And a lot of these questions that	
18	you're asking, we'll get back to you. The	
19	question will be written out, and there will be	
20	a written response.	
21	MS. HUDDLESTON: So would that be a	

	Page 63	
1	baseline?	
2	UNKNOWN SPEAKER 5: You should base	
3	your proposal (inaudible.) That's all I can	
4	say about that.	
5	MS. WALKER: The last page of the	
б	proposal says, "contract award, if any,	
7	resulting from the RFP is subject to	
8	appropriate state approvals for awards	
9	exceeding \$200,000, which would require	
10	approval of the Board of Public Works."	
11	So is 200,000 the ballpark or starting	
12	point?	
13	MS. POWELL: I'm going to defer to	
14	Procurement.	
15	(Unintelligible and overlapping	
16	speakers.)	
17	MS. POWELL: Any other questions?	
18	MS. HUDDLESTON: Yeah. Is the 2008	
19	is that already public information?	
20	MS. WALKER: It has to be.	
21	MS. POWELL: In terms of the award?	

	Page 64	
1	MS. HUDDLESTON: Yeah.	
2	MS. POWELL: That, I am not certain of.	
3	MS. HALL: Everything that you guys are	
4	asking, we have the answers being recorded, and	
5	we'll be able to get back to you with that.	
6	MS. HUDDLESTON: Great. Thank you.	
7	MS. POWELL: Any other questions?	
8	UNKNOWN SPEAKER 5: From the 2008	
9	award, is there any dos and don'ts that we	
10	should do as we go forward in writing this,	
11	that what worked and what did not work? Or	
12	no suggestions?	
13	MS. POWELL: I think the suggestions of	
14	what we would like to see are outlined in the	
15	specifications. I think that is a kind of a	
16	summary of what we would like to be able to	
17	offer for the families and for the resource	
18	center, once it's awarded.	
19	Any other questions?	
20	Thank you.	
21	MS. HALL: I'm going to be going over	

	Page 65	
1	Section 4, which is the Requirement for	
2	Proposal Preparation.	
3	A proposal contains two volumes: A	
4	Technical volume and a Financial volume.	
5	Accompanying those two volumes is a transmittal	
6	letter. This letter should be on company	
7	letterhead and contain the name of the company,	
8	the title of the solicitation, the Federal Tax	
9	ID number, or your social security number, and	
10	be signed by an individual who's authorized by	
11	the company to the information contained in the	
12	proposal. A transmittal letter should also	
13	acknowledge receipt of any amendments or	
14	addendum to the RFP that has been issued.	
15	Please refer to Section 4.2(B) for the	
16	format of your technical proposal. Please	
17	address all sections listed. Please also	
18	ensure that your discussion of proposed	
19	services, Section 4.2(F) follows the format as	
20	listed in this section, to include the scope of	
21	the project, Offeror requirements, contractor	

	Page 66
1	requirement, deliverables, the contractor's
2	project manager and the post-award orientation
3	conference.
4	In Section G, which is the References
5	section, it shows that reference letters are
6	sent to you separately in sealed envelopes for
7	inclusion with your proposal. Reference
8	letters are not to be sent to me directly.
9	In Section I, Financial Responsibility
10	and Stability, you only need to submit one of
11	the four items listed to satisfy this
12	requirement.
13	In Section J, the Economic Benefit to
14	the State of Maryland, please ensure that you
15	only include percentages in this section. Do
16	not include actual dollar amounts. Percentages
17	only.
18	In Section M, which is the Forms, these
19	forms only need to be submitted with the
20	original copy of the proposal. You do not have
21	to submit copies of these documents with the

Page 67 1 six copies of the proposals. 2 Section 4.3, Financial. The Financial 3 Proposal, which is Attachment A, contains all clause information for all products and 4 5 services proposed. Financial information should not be presented in any portion of the 6 7 technical proposal. Please ensure that the 8 Financial Proposal is sealed separately from 9 the Technical Proposal. Remember to include 10 your budget and narrative in this section. 11 Section 5, which is Evaluation. 12 Evaluation Committee established by the 13 Department will evaluate all proposals received by the closing deadline. The Evaluation 14 15 Committee will rank the proposals according to the evaluation criteria listed in Section 5.5 16 17 of the RFP. The Evaluation Committee will evaluate 18 19 your proposals according to the final criteria, 20 which is listed in the order of importance. 21 Proposed qualifications, understanding of the

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1	problem, references, financial responsibility	
2	and stability, and economic benefits of the	
3	State.	
4	If necessary, the Committee may request	
5	clarifications for any information in your	
6	proposals any information that they might	
7	not understand, they might ask you questions to	
8	clarify it, clarify the answer.	
9	In addition, Offerors may be	
10	(inaudible) of oral presentations for their	
11	Technical Proposal in order to further clarify	
12	the information included in their proposals,	
13	possibly on short notice.	
14	All discussions may also be used in	
15	order to answer any questions and that result	
16	in clarification.	
17	The Technical Proposals will then be	
18	ranked, based upon the evaluation criteria	
19	started previously. Proposals will be	
20	determined to either be reasonably susceptible	
21	for award or reasonably susceptible for	

Page 69 1 Technical Proposals deemed to be award. 2 reasonably susceptible for award will continue 3 in the evaluation process. Any Technical Proposal not reasonably 4 5 susceptible for contract award will be dropped 6 with -- from further consideration, and the 7 financial proposal will be returned unopened. 8 The Financial Proposals will be opened 9 and evaluated. If necessary, and if it 10 determines to be in the best interest of the 11 State, best and final offers of the Financial 12 Proposals may be requested from the Offerors. 13 After review of all Financial 14 Proposals, the Financial Proposals will be 15 evaluated and ranked, based upon price. 16 recommendation for award will be made, based 17 upon which proposal represents the best value 18 to the State. Considering price and technical 19 factors in the overall evaluation, the 20 Technical Proposal is given equal weight to the 21 Financial Proposal.

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1	If we have any questions, remember to	
2	state your name and your company's name, for	
3	the record.	
4	MS. WALKER: Jane Walker, Maryland	
5	Coalition of Families.	
6	Is there a page limit on the Technical	
7	Proposal? I didn't read one.	
8	MS. HALL: No.	
9	(Discussion off the record.)	
10	MS. POWELL: At least the 250 should be	
11	the people who are served. There may be some	
12	overlaps of some of the people who were served;	
13	maybe some of your outreach, you know, may	
14	extend beyond that 250 who might be a candidate	
15	for that conference.	
16	MS. HALL: Anybody else?	
17	Thank you guys. We appreciate it.	
18	(Discussion off the record.)	
19	MS. HALL: It was: In the overall	
20	evaluation for Technical Proposal is given,	
21	equal weight to the Financial Proposal it's	

	Page 71	
1	supposed to be: Financial factors will be	
2	given greater weight than the technical	
3	weight sorry the technical factors.	
4	The correction is: The financial	
5	factors will be given greater weight than the	
6	technical factors.	
7	(Conference adjourned at 2:27 p.m.)	
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Page 72 1 State of Maryland 2 Baltimore City 3 I, Mallorie K. Cole, a Notary Public of 4 the State of Maryland, Baltimore City, do hereby 5 certify that the above-captioned proceedings took 6 place at the time and place herein set out. I further certify that the proceedings 7 8 were recorded stenographically by me, and that this 9 transcript is a true record of the proceedings. I further certify that I am not of 10 11 counsel to any of the parties, nor an employee of 12 counsel, nor related to any of the parties, nor in 13 any way interested in the outcome of the action. As witness my hand and seal this 14 15 13th day of December, 2011. 16 17 18 Malloie &Colo 19 20 Mallorie K. Cole My Commission Expires 03-03-2014 21

## Pre-Proposal Conference 12/13/2011

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